

# TASK FORCE REPORT

Spring 1999

Volume 2 Number 2

Our annual Congress is approaching quickly! CNU VII: *The Wealth of Cities* is less than three weeks away, and we've already confirmed more than a hundred speakers and registered several hundred participants. This promises to be our most exciting Congress yet.

For those of you who are planning to join us in Milwaukee, June 3-6, we've included a detailed schedule of breakout sessions as an insert in this issue of the Report. More information about the Congress, including a draft program listing individual speakers, is available on our website, [www.cnu.org](http://www.cnu.org). I would encourage those of you who have not yet registered for the Congress to do so soon. Space is limited, and we would like to see you there.

The Task Forces will gather at the Congress for their annual membership meetings on Sunday morning, June 6. As you will see in this issue, many of the Task Forces have not only submitted an update on their activities but have also included an agenda for their meeting. Several of the Task Forces are also planning working sessions to be held during our Friday evening salons. Check each Task Force's update for details.

You'll also notice in the inserted summary of Congress breakout sessions that each of the Task Forces is sponsoring one or more breakout sessions at the Congress, many in response to your suggestions at the Task Force meetings last year.

Lastly, I want to draw your attention to the two Inner City Neighborhood Design Principle Pages inserted at the end of this newsletter. These are the first in a new series of short publications which will be available at the Congress.

I look forward to seeing you in Milwaukee.



Shelley Poticha  
Executive Director

## BEST PRACTICES TASK FORCE

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**Planning Tools** Continuing in its commitment to identify best practices and to communicate them to the CNU membership, our Task Force has sharpened its focus on planning tools. The reasons for our focus are simple. We recognize there is a lack of predictable and reliable models. We also recognize there is an increased demand by planning professionals for such tools. As New Urbanist projects and plans are publicized in the national press and in specialized publications, planning staff, elected officials and planning commissioners in many cities are becoming increasingly familiar with CNU principles. Many agree that New Urbanism represents a valuable alternative to current planning practices. While they are familiar with the principles of this movement, however, they lack the tools to turn their convictions into reality.

The Best Practices Task Force has canvassed the country for good models of codes, TNDs, zoning ordinances, and plans and has gathered a voluminous stack of practical examples that range from a historic "first TND ordinance" to plans and codes that have been recently adopted. The plan is for members of the Task Force to review those examples in a simple but rigorous peer review process at CNU VII in Milwaukee. The process is designed to develop an inventory of excellent models, establish how replicable those models are, and provide a synopsis of the contents for cross-reference. The ultimate goal is to develop a matrix that allows for a quick retrieval of available information on planning tools. During the meeting of the Task Force in Milwaukee we will discuss the review methodology and assign tasks to review the materials collected and to continue the search for new models.

*Planners, elected officials, and other Task Force members are invited to attend a working session on planning tools which will take place during the Friday evening salons.*

**Current Initiatives** The Task Force is assembling exemplary codes, ordinances, and plans to help provide planners, elected officials, and municipalities with the tools to implement New Urbanist projects and policies.

## COMMUNITY AND SOCIAL EQUITY TASK FORCE

*Stephanie Bothwell, AIA Center for Livable Communities, Chair*

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*Phyllis Bleiweis, Seaside Institute, Vice Chair*

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**Call for Resources** In an effort to focus our work and help us guide the organization on issues of community and social equity, the Task Force is putting out a call for resources. Who are the leading voices on these issues? What books, articles, or other materials will add to our understanding of community-building and social justice? The Task Force is looking specifically for the recommendations of speakers or topics that have not been heard before and case studies of successful projects or policies. Submissions on all relevant topics are welcome, from developing and maintaining affordable housing to promoting the art and beauty of civic and public places, from ensuring the mobility of children and the elderly to bringing diverse voices to the community building process. Those interested in submitting information should send their materials directly to the CNU office. Questions should be directed to Stephanie Bothwell or Phyllis Bleiweis.

**Congress Meeting** We encourage Task Force members to attend our Task Force meeting at the Congress. The conversations we had at the meeting last year were instrumental in helping us develop breakout sessions for this year's program, and we look forward to your feedback.

**Current Initiatives** The Task Force is currently gathering resources on issues of community and social equity and preparing for a conference on women and New Urbanism which will be convened by the Seaside Institute in January 2000.

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## DEVELOPERS TASK FORCE

**Randy Lyon**, *Lake Nona Property Holdings, Chair*  
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**CNU/ULI Course** More than 200 members of the development community came to Chicago in April to attend a course called The Nuts and Bolts of Town Building. The course, co-sponsored by CNU and ULI, focused on strategies for implementing New Urbanist projects and featured presentations on the Florida project Salamanca, Pulte Homes' first foray past the traditional suburban market, and Orenco Station, a suburban transit-oriented development along Portland's Westside light rail. Among the participants were representatives from large-scale developers including Catellus, Pulte Homes, Forest City, Newhall Land and Farming, and the Irvine Company. A full article on this event appears in the May/June issue of *New Urban News*.

**Current Initiatives** Randy Lyon is coordinating the Task Force's efforts to construct a project web site; assemble network information on practitioners; and gather and make available information on New Urbanist developments, model ordinances, and guidelines.

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## EDUCATION TASK FORCE

**Ellen Dunham-Jones**, *MIT, Chair*

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**Kathryn Clarke Albright**, *Virginia Polytechnic Institute, Vice Chair*  
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**Membership Meeting at the Congress** New and current members of the Task Force are encouraged to attend the Task Force meeting at CNU VII. Our focus will be on making last year's initiatives more effective. To facilitate discussion and agreement on plans of action, the active initiative teams will be broken into three groups; Media, Packaging Information, and Critiques. These groups represent our mission to both educate those outside CNU about the movement and to educate ourselves by discussing critiques of the movement.

**Exploring (New) Urbanism** New Urbanism is no longer being ignored by the architectural schools. A banner group of CNU leaders was invited to debate the merits of the movement with an equally distinguished group of academic critics at Harvard University's Graduate School of Design for two days in early March. The 700 seats sold out in three days for this follow-up to a similar closed-door critique at Seaside in September, and the event, though contentious at times, was proved to be provocative and interesting. UC Berkeley and the University of Michigan are planning similar events. For an article and commentary on the event, see the May/June issue of *New Urban News*.

**Video Materials** Mark Nixon (616/929-4310; nixon@michiweb.com) has put together a proposal for a CNU video clearing house. He's proposing to distribute a wide-range of videos of CNU-related speakers to public access television stations. He's had great success with this in Michigan but is looking for funding to expand the project nationally.

**Current Initiatives** Among the Task Force's other current initiatives are: collecting course syllabi relating to New Urbanism; getting New Urbanism on the agenda of allied organization's annual meetings; recruiting college and university students to CNU; packaging information on New Urbanism for local officials and citizen planners; establishing research agendas and academic networks; and following up on style questions raised at CNU VI.

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## ENVIRONMENT TASK FORCE

**Susan Mudd**, *Citizens for a Better Environment, Chair*

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**Daniel Williams**, *Daniel Williams Architect, Vice Chair*

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*Members of the quantification subcommittee will meet during the Friday evening salons*

**Current Initiatives** Among the Task Force's current initiatives are: quantifying the environmental benefits of New Urbanism; refining the Task Force's environmental matrix; drafting amendments to the Charter to make it more inclusive of environmental issues; and creating regional overlays for inclusion in CNU operating principles.

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## IMPLEMENTATION: FINANCE AND MARKETING TASK FORCE

**Todd Zimmerman**, *Zimmerman/Volk Associates, Chair*

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**Tom DiGiovanni**, *Heritage Partners, Vice Chair*

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**Finance Reform Update** The Wharton School continues to move forward on the "Obstacles to Financing the New Urbanism" study. Professors Joe Gyourko and Witold Rybczynski are currently completing their interviews of lenders, investors and developers that have experience with New Urbanist projects. A draft research report is scheduled to be distributed to the finance reform working group, including Jean Driscoll, Todd Zimmerman, Will Fleissig, Jonathan Rose and Chris Leinberger, in early May. The report will be available for distribution in early August.

*The Congress breakout session Investing in the City will include a report on the finance reform initiative*

**Membership Meeting at the Congress** On the agenda, a discussion of future projects and an update on current initiatives including:

1. Marketing working group initiatives including:
  - Sales & marketing tools for developers and builders
  - "Marketing 101" checklist for New Urbanist developers
2. Identification of financing constraints on new Urbanism with the objective of determining require scale and type of third-party financing assistance and required modifications to underwriting and appraisal standards
3. Establishing a practical program to enable the accelerated write-down of non-performing assets when they are redeveloped using the principles of New Urbanism
4. Examples of successful debt and equity structures for acquisition, development and construction finance of New Urbanist developments
5. Retail: To develop a refined definition of New Urbanist retail through CNU membership and developers and retailers  
By-products of the process are likely to include:
  - Lists of credit tenants with new Urbanist experience; and
  - List of relevant research from existing sources
  - A related study will be to develop incentives for civic and religious institutions to locate in New Urbanist developments and redevelopments (by facilitating the economic, market and regulatory opportunities and removing or neutralizing obstacles)
6. Jobs/housing balance and economic development issues
7. Public/private partnerships: developing tools for restoration, recreation and enhancement of centers in first-ring suburbs

## INNER CITY TASK FORCE

*Ray Gindroz, UDA Architects, Co-Chair*  
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*Susan Barnes-Gelt, City of Denver, Co-Chair*  
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**Inner City Neighborhood Design Principles Pages** Included with this Task Force Report are two Inner City Design Principle pages. They are the first in a new series of short publications, each illustrating one of the Inner City Design Principles outlined in the last issue of the Report, which will be available at the Congress.

The Task Force continues to solicit principle page submissions in an effort to create a full database of examples that illustrate New Urbanist design principles for use by anyone involved in inner city neighborhood design. Anyone interested in submitting a page is asked to adhere to the following guidelines: Pages should address only one principle and should use only one project to illustrate that principle. Pages are designed primarily to illustrate principles, so project information is secondary. One project may therefore be submitted to illustrate several principles. Call the CNU office for further information on page layout and editorial requirements. CNU can provide a graphic template on disk or can receive information and images and do the graphic layout and editing.

**Infill Book Update** On April 30 and May 1, the Inner City Task Force assembled a group of architects, planners, developers and public agency representatives to make presentations about successful infill development projects. The presentations and discussion are being organized into a book entitled *Successful Infill Developments* that will be produced by the Northeast Midwest Institute. The book will be designed to provide an introduction to the design principles of successful infill development. Its contents will be structured around a series of case studies from ten to fifteen cities across the United States and Canada and will also include principles and practical implementation strategies, and contacts information for technical assistance and further information. CNU's contribution to the book will be completed by July 1. The book itself, which will be used in conjunction with an infill development workshop being developed by NEMW, will be available for distribution later in the summer. For more information, contact Chris Hudson, 415/495-2255.

**HOPE VI Update** The Design Principle sheets, along with summaries of the HOPE VI conference held in Baltimore in January, are being assembled into a design manual that will be available this summer. The manual will be provided to HUD for distribution to conference attendees and to applicants for future rounds of funding through the HOPE VI program.

*Task Force members will gather at the Congress during the Friday evening salons in two working sessions: one for attorneys and one for inner city advocates who would like to discuss revitalization strategies.*

**Keeping in Touch** For more information on any of these projects or activities, contact Robert Freedman at UDA by email or fax. His fax is 412/263-5202 and email address is [freedman@udapgh.com](mailto:freedman@udapgh.com).

**Current Initiatives** The Task Force is also working on forging partnerships with organizations and agencies involved in inner city work and creating a database which documents inner city developments in which the local community was actively involved and engaged.

## Streets are for People... Not Just for Cars

By G.B. Arrington

The New Urbanism is not anti-car, it is about offering more choices for getting around and making transportation respect place. There should be no debate about whether our communities need more streets and roads as they grow. The street can be part of a great public place, not just a device to move large volumes of cars. What we need are streets designed to respect and reinforce the communities that they pass through.

For the last 50 years we have been building the wrong kinds of roads for the wrong reasons. We need more small roads to provide an interconnected pattern of streets and sidewalks within our communities and fewer big highways.

The kind of roads we build has an impact on how much we travel. We know from research and experience that the pattern of streets in an area has a big influence on travel patterns in a community. Residents in urban areas with a tight grid of streets and a mix of land uses walk more, use transit more, and take up to half as many automobile trips as our typical edge suburbs. Interestingly, while residents in urban areas use their cars less, they take more total trips – lots of short walking trips.

Unfortunately, the process cities and states have relied on to design and fund our transportation system is backwards. Transportation planning is set up to plan for and reward long trips between communities, yet the average trip length in most communities is less than six miles long. Building a transportation system based on the long trips ignores the reality of how people travel and has the unintended consequence of making the problem worse.

Getting to a solution requires a fundamental change in how we plan for and finance our transportation system. Big roads and freeways are not more important because they carry more traffic. Short trips actually make up a majority of total travel each day. If we paid attention to where people want to go we would shift our attention and our transportation resources to the short trip.

There is no transportation rule that says you have to sacrifice the community to serve it. Places like Portland are putting more and more emphasis on small scale solutions, including better sidewalks to encourage the pedestrian, traffic calming to give control back to neighborhoods and business districts, transit priorities to give buses an advantage over the car, and street connectivity to open the system up. In other words, we need to design the road system to serve a variety of needs – to move people, respect and reinforce adjacent land uses, accommodate pedestrians, bikes, transit and cars – not just to move traffic.

The process of transforming transportation in America starts by turning the process around – rewarding the short trip and the pedestrian. Mobility and accessibility is not about being pro-transit or anti-car – it is about giving everyone more choices for getting around.

*G.B. Arrington is Director of Strategic Planning for Portland's transit operator Tri-Met and the co-chair of the CNU's Transportation Task Force.*

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## STANDARDS AND PRECEDENTS TASK FORCE

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**Richard McLaughlin**, *Town Planning Collaborative, Vice Chair*  
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**The Lexicon** The Standards and Precedents Task Force continues to refine the plate format for their photographic and planning examples of the Lexicon of the New Urbanism. One of our objectives is to provide the structure for each of these plates to be printed in hard copy format as well as posted on the CNU web site. We are also continuing our outreach program to new Task Force members with the intention of assembling a portfolio of plates from our members for the Milwaukee Congress. For more information on these projects, contact Rich McLaughlin or Tom Comitta.

**Current Initiatives** The Standards and Precedents Task Force is involved in editing and preparing a series of illustrative plates to accompany the Lexicon of the New Urbanism, an encyclopedia of urban planning and urban design terms and concepts essential to the New Urbanism. A draft version of the Lexicon is currently available through the Miami offices of Duany Plater-Zyberk & Co., 305/644-1023.

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## TRANSPORTATION TASK FORCE

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**G.B. Arrington**, *Tri-met, Vice Chair*

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**Membership Meeting at the Congress** On the agenda:

1. An update. What have we accomplished in the last year?
2. An inventory of future task force initiatives: what's done, underway, and your suggestions for the future.
3. A brainstorm session for ideas for CNU 2000 in Portland. Having the Congress in Portland is an opportunity to highlight transportation issues.
4. CNU Street Design Manual status report and discussion

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## CONGRESS FOR THE NEW URBANISM

The Hearst Building  
5 Third Street, Suite 500A  
San Francisco, CA 94103

**CNU Street Design Manual.** The Transportation Task Force is putting together a subcommittee under the leadership of Fred Dock to prepare a CNU Street Design Manual. There are now an increasing number of street design guidelines in existence that range from general planning parameters to specific cross section treatments for various street types. The suggested approach for the Street Design Manual is to incorporate those types of guidelines and go further with specific examples (or case histories) of built streets. If you are interested in participating in the work of the subcommittee, please contact Fred at [Frederick.Dock@parsons.com](mailto:Frederick.Dock@parsons.com). Between now and June we will complete the research statement and establish a program for accomplishing the work.

*The Street Design subcommittee will meet for a working session at the Congress during the Friday evening salons.*

**Narrow Streets Database** Need some contacts and examples of new design standards for more livable streets? You can find it on the web on the Narrow Streets Database at [www.sonic.net/abcaia/narrow.htm](http://www.sonic.net/abcaia/narrow.htm). Alan B. Cohen compiled the database as an initiative for the Transportation Task Force. The site includes contacts for 34 different cities with narrow street standards in 14 states. There is also a handy bibliography of articles you can use to get you down the road to narrow streets. We encourage you to visit the site and contact Alan to contribute new examples and standards.

**Transportation Tech Sheets** The Tech Sheets are concise, two-page summaries of transportation matters of interest to practitioners of New Urbanism. Eight sheets, including Parking Management, Traffic Calming, Ped Sheds, Bus Stops, Free Parking, Vintage Trolleys, Pedestrian Paths, and Neighborhood Electric Vehicles, are now available through the CNU office. Copies of the Tech Sheets will also be available at the Congress.

The Task Force is currently looking for Transportation Task Force members and other interested CNU members to contribute text and illustrations for Tech Sheets on other relevant topics. Contact Jim Daisa at 925/284-3200 or [j.daisa@fehrandpeers.com](mailto:j.daisa@fehrandpeers.com) for more information on editorial guidelines.

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## CONGRESS FOR THE NEW URBANISM

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## Breakout Sessions I

Friday, June 4, at 2 p.m.

**Redesigning Downtowns** will focus on the role of design in downtown revitalization in Milwaukee, Chicago, and Albuquerque.

*Track: Design*

*Session type: Project presentations*

**Safe City Neighborhoods** will address the link between safety and physical form in two downtown neighborhoods.

*Track: Design*

*Session type: Project presentations*

*Sponsor: Inner City Task Force*

**Developing New Urbanist Neighborhoods** will focus on the various tools and strategies developers have used to create successful mixed-used projects in the city.

*Track: Development*

*Session type: Project presentations*

**Investing in the City** will be a working session for participants interested in CNU's current research on lending and investment practices and barriers to mixed-used projects.

*Track: Finance & Markets*

*Session type: Discussion*

*Sponsor: Implementation Task Force*

**Atlantic Steel: Redeveloping a Brownfield Site** will look at a former industrial site in Atlanta which is being redeveloped as a compact, walkable New Urbanist community to help the city meet air quality standards.

*Track: Environment*

*Session type: Project presentation*

**School Choice** Can voucher programs help address one of the most pressing problems facing our cities, the poor performance of inner-city school districts? This session takes a hard look at the successes and failures of Milwaukee's voucher program.

*Track: Community and Social Issues*

*Session type: Discussion*

**New Urbanism and the Culture of Technology: Rebuilding Community** is a panel discussion which will address, among other issues, New Urbanism's potential to transform a technology- and consumption-oriented culture by emphasizing diversity, social connections, and community ethics.

*Track: Community & Social Issues*

*Session Type: Discussion*

*Sponsor: Education Task Force*

**How to do a Charrette.** This three-hour workshop will provide introductory information on how to run a charrette and will simulate some elements of it. It is the first hands-on workshop held at CNU.

*2:00 p.m. to 5:15 p.m.*

*A three-hour hands-on session*

*Sponsor: Best Practices Task Force*

## Breakout Sessions II

Friday, June 4, at 3: 45 p.m.

**HOPE VI Update** report on the impact of New Urbanism on HUD's most innovative program. The session will look at several completed projects and will include an update on changes in the program itself.

*Track: Design*

*Session type: Project presentations*

*Sponsor: Inner City Task Force*

**Beyond the Big City: Solutions for Smaller Cities and Towns** will focus on the issues and problems unique to smaller cities and towns as well as the strategies that have been used successfully to preserve and revitalize them

*Tracks: Design and Development*

*Session type: Project presentations*

Is the age of the industrial and office park over? **New Urbanism and the New Economy** is a panel discussion focusing on place and the workplace, networked flexible companies and its effects on the family.

*Track: Finance & Markets*

*Session type: Discussion*

*Sponsor: Implementation Task Force*

**New Urbanism for Whom?** This panel discussion will focus on urban revitalization strategies that respond to the needs of current residents.

*Track: Community & Social Issues*

*Session Type: Discussion*

*Sponsor: Community & Social Equity Task Force*

**City To City: Integrating Environmental Protection, Energy Efficiency and Regional Context** will focus on urbanism in its natural context and strategies to

*Track: Environment*

*Session type: Discussion*

*Sponsor: Environment Task Force*

**The Road to Livable Streets: Some Concrete Examples.** One key to making our communities more urbane is to tame the automobile. Streets must be transformed back into essential elements of the urban environment, with many functions besides just moving traffic. Parking policies must be reexamined for their impact on travel behavior and urban form. This session deals with three strategies to achieve these objectives.

*Track: Transportation*

*Session type: Project presentations*

*Sponsor: Transportation Task Force*

**New Urbanism, Old Urbanism** will try to place this movement in context through comparisons with contemporary and historic examples of urbanism in the US and abroad.

*Tracks: Design and Community & Social Issues*

*Session Type: Discussion*

## Breakout Sessions III Saturday, June 5 at 10 a.m.

**Incremental Urbanism** will look at three strategies to revitalize central cities through step-by-step redevelopment in Memphis, Detroit, and East Perth, Australia.  
*Track: Design*  
*Session type: Project presentations*

**Taking Control: New Urbanism and the Political Process.** The focus of this session is on the political process. What happens after citizens have spoken and consultants have provided the appropriate tools for development and redevelopment? What prevents implementation? Local elected officials discuss their experiences and suggest solutions.  
*Track: Local government*  
*Session type: Discussion*  
*Sponsors: Best Practices and Standards & Precedents Task Forces*

**Transforming Main Street Retail** will look at two examples of successful pedestrian-scale retail projects.  
*Track: Development*  
*Session type: Project presentations*

**Creating Wealth: Revitalization and Gentrification** will address the connection between urban form and the creation of social, economic, and civic value, emphasizing the implications of wealth creation.  
*Track: Community & Social Issues*  
*Session type: Discussion*

**Environmental Allies** Our efforts to build compact, mixed-use, transit oriented communities depend on open space preservation and other environmental strategies. A coalition panel will discuss issues common to the environmental and New Urbanism movements.  
*Track: Environment*  
*Session type: Discussion*  
*Sponsor: Environment Task Force*

**The Chicago Metropolis** will provide an overview of current, innovative projects and programs in the greater Chicago area, including a revival of the city's Burnham plan, an urban design agenda, an open lands mapping project, and coalition-building around transportation and urban-growth issues.  
*Track: Case study of a city*  
*Session type: Project presentations*

**Orlando: Turning the Tide** This mid-size city in fast-growing central Florida has seen the start of several significant projects, including the redevelopment of a former military center, the revitalization of a downtown neighborhood, and the introduction of a new city-wide TND ordinance.  
*Track: Case study of a city*  
*Session type: Project presentations*  
*Sponsor: Developers Task Force*

## Breakout Session IV Saturday, June 5, at 2 p.m.

**Stadiums: Integrating the Ultimate Big Box** will address strategies for integrating these large-scale, single-use projects into the urban fabric. Urban stadium projects in Denver and Cincinnati will be discussed in detail.  
*Track: Design*  
*Session type: Project presentations*

**Codes: How to Change the Rules of the Game** will include a discussion of the ways in which current zoning ordinances present obstacles to New Urbanist development and a survey of cities that have developed solutions.  
*Track: Local government*  
*Session type: Toolbox*

**Selling the City** Surveys show that cities are beginning to attract new residents and significant investment capital. Who are these residents and investors, and why are they looking at the city? This panel will look at strategies that have drawn residents and investors to long-overlooked inner city areas.  
*Track: Finance & Markets*  
*Session type: Discussion*

**Inner City Retail** will include discussions of strategies to support locally-owned retail in inner city neighborhoods.  
*Track: Finance & Market*  
*Session type: Project presentations*

**Neighborhood Schools** All schools--public, private, charter, and parochial--serve their community best when they are neighborhood-scale and integrated into the urban fabric. This session will focus on the relationships between schools and their communities.  
*Tracks: Design and Community & Social Issues*  
*Session type: Project presentations*  
*Sponsors: Developers and Education*

**Winning the War with the Car: Are We Simply Wishing the Traffic Away?** Does New Urbanism offer a solution to traffic congestion? Can you have TOD's without viable transit? Does land use really matter in transportation? This panel discussion will also include a response from the libertarian Reason Institute.  
*Track: Transportation*  
*Session type: Discussion*  
*Sponsor: Transportation Task Force*

**The Architecture of Infill: Does Race Matter?** This panel discussion will cover issues of assimilation, tokenism, identity politics, minority business ownership, and architectural style in relation to ethnicity, suggesting ways New Urbanism might recognize more diverse communities.  
*Track: Design and Community*  
*Session type: Discussion*  
*Sponsor: Education Task Force*

## Breakout Sessions V Saturday, June 5, at 4 p.m.

**The Value of Public Open Space** will showcase urban projects incorporating public open spaces and discuss their effect on the surrounding neighborhoods.  
*Track: Design*  
*Session type: Project presentation*  
*Sponsors: Standards & Precedents and Best Practices Task Forces*

**Guidelines for Neighborhood and Street Design** is a toolbox session that will include a detailed look at two design guidelines, one informing the development of walkable neighborhoods, the other prescribing street design that is pedestrian-scaled and safe for walkers, bikers, and motorists.  
*Tracks: Design and Local Government*  
*Session type: Toolbox*

**Affordable Housing / Affordable Neighborhoods** will discuss the evolving role of community development corporations as town founders and opportunities to reinvest in the community by allowing for local business participation.  
*Track: Development*  
*Session type: Project presentations and discussion*

**Kids in the City** This session will explore what urban areas have to offer youth and the role of the physical realm plays in their development. Countering the popular belief that the city is no place to raise children, this interdisciplinary panel will examine the opportunities and advantages of cities that could inform the making of New Urbanist places as well as strengthen current situations.  
*Track: Community*  
*Session type: Discussion*  
*Sponsor: Education Task Force*

**Spirit of Place: Metaphysical Planning** is a continuation of last year's popular salon, "Nature, Human Nature, and the Soul." It will focus on an understanding of place which transcends the perceptions of the five senses.  
*Session type: Discussion*

**Case Study: the Revitalization of North Avenue** This session will feature a panel of CNU members, city planning staff, and local community and business leader who will discuss revitalization strategies for a older streetcar corridor in Milwaukee.  
*2:00 p.m. to 5: 30 p.m.*  
*This is a three-hour session that require pre-registration and will also be open to the public.*