



CONGRESS FOR THE NEW URBANISM







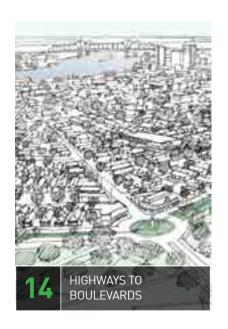






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A LETTER FROM THE PRESIDENT



John Norquist
President and CEO

It's hard to believe, but this is the first annual report ever released by The Congress for the New Urbanism. I take it as yet another sign that our organization continues to grow and mature. For years, CNU stayed a small, dedicated—some might say obsessive—group of people with the crazy idea that there were better ways to plan, design and build our cities and towns. Today, CNU membership crosses 26 countries and a variety of professions, fulfilling the promise of the Charter to be truly synergistic and cross-disciplinary.

We attempt to make good on that promise in a number of ways. In 2011, CNU expanded our membership offerings, creating new, more affordable options, including group discounts, to appeal to a wide range of professionals. The plan paid off—our membership has grown by 15% since 2011. We've still got work to do in the coming years to grow our base, but that initial success is encouraging. You'll see more in this report about our efforts to spur further growth in the coming years.

Our initiative work is another area where we've broken down boundaries between disciplines to bring about change. CNU has become synonymous with highway removal, street design, housing finance reform, health policy, and more. For example, last year we delivered on a decade-long strategy to get better street design guidelines in front of transportation engineers and planners when the Federal Highway Administration officially endorsed ITE/CNU's manual, *Designing Walkable Urban Thoroughfares: A Context Sensitive Approach*.

This effort stands as a model for creating lasting change by working methodically and bringing everyone to the table. We've singled out a few other higher-profile initiatives to highlight in this report.

These successes are not to say that CNU does not still face challenges. The building industry is still recovering from the recession. In response, we've cut expenses and diversified income so we are less reliant on the Congress as a revenue stream. In recent years, CNU secured a number of new foundation grants to fill that gap and expand our efforts in a variety of areas. Our audited financials from 2012-2013 are included at the end of this report.

I've truly enjoyed my ten years as President and CEO of CNU.

As I prepare to step down as President later this year, I see a bright future ahead. The strength of our organization has always been the passion and dedication of our Board of Directors, members and staff. The CNU Charter and the skill and commitment of our members have positioned CNU at the forefront of a new era of urban renaissance and suburban transformation.

I'd like to extend special thanks to the Taproot Foundation and their team of volunteers for making this report possible.

Best Regards,

John Norquist
President and CFO

CNU: 20 YEARS LATER

CNU is rooted in ideas that are both intellectually rigorous and eminently practical. The seeds were planted in Yosemite National Park in 1991. The Local Government Commission of California assembled a handful of architects with the hope that they could develop a set of principles for land use planning that focused on community and livability.



AHWAHNEE HOTEL

The result was **The Ahwahnee Principles**, an influential set of prescriptions for designing the built environment to create "complete and integrated communities."



FIRST CONGRESS FOR THE NEW URBANISM, ALEXANDRIA, VIRGINIA

But some of the Ahwahnee authors believed this document was just the beginning. They declared a "Congress" to gather in Alexandria, Virginia, borrowing language from architects of the International Style (the Congrès International d'Architecture Moderne) to indicate that this new movement would succeed and replace them. One hundred architects, urban planners and academics came together to develop a new way of thinking about urban

design and land use. Three years later, after much debate and process, the Congress authored the **Charter of the**New Urbanism, the founding document of a movement that continues today.

New Urbanism inspired a whole new way of thinking about planning and building, based on creating authentic, walkable places on a range of scales, from single buildings to entire regions. In the 1990s, exurban



sprawl was the dominant form of development, and New Urbanism answered with new towns and neighborhoods. At the same time, it was the force behind significant infill development, including the redevelopment of public housing under the HOPE VI program. New Urbanism also launched the trend for transit-oriented development, the retrofit of suburban shopping malls, the reform of zoning codes and transportation planning, the popularization of the charrette as a planning tool, and much more.

The Charter declares, first and foremost, that "...disinvestment in central cities, the spread of placeless sprawl, increasing separation by race and income, environmental deterioration, loss of agricultural lands and wilderness, and the erosion of society's built heritage" are one, interrelated community-building challenge. Taking on that challenge is the driving force behind CNU and its members' work.

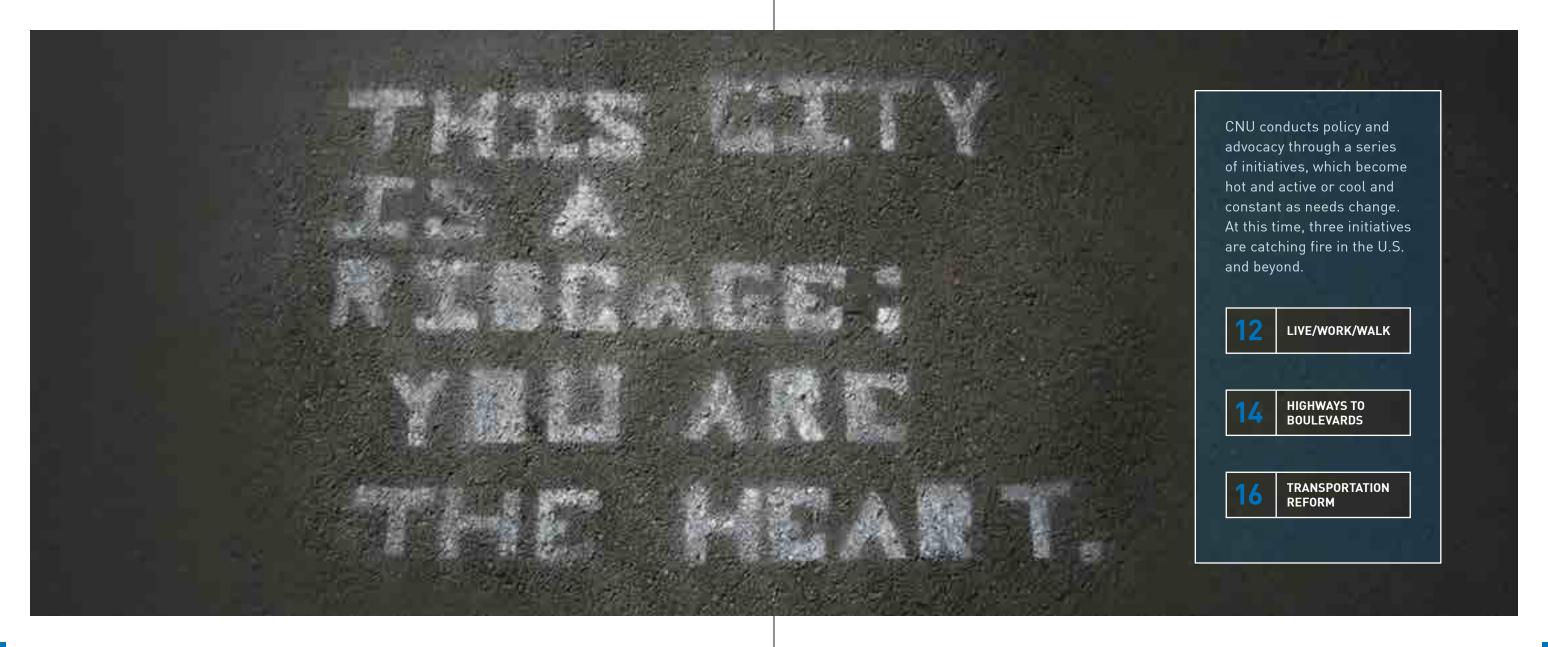
CNU works in parallel with members to remove roadblocks that impede new urbanism,

serving as a connector between fields like architecture, landscape architecture, urban planning, economics, real estate development, and government that for too long have worked in isolation. Through coalition-building, CNU brought neighborhood-context awareness to the popular LEED rating system, and changed HUD and FHA policies that prevented developers from building mixed-use projects.

CNU has emerged as the leading voice for the creation of sustainable, walkable, mixed-use neighborhoods that provide for better health and economic outcomes. With members in 26 countries and 49 states, and support stemming from local, federal and international levels, our members work hard to promote policies that make cities and towns more engaging, vibrant and livable than ever.

CONGRESS FOR THE NEW URBANISM CNU 20 YEARS LATER CNU 2013 ANNUAL REPORT

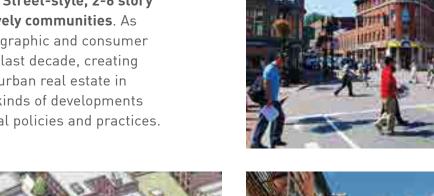
INITIATIVE HIGHLIGHTS



Congress for the New Urbanism Initiative Highlights CNU 2013 Annual Report

LIVE/WORK/WALK

The Live/Work/Walk Initiative aims to remove obstacles that prevent constructing the Main Street-style, 2-6 story mixed-use buildings that create lively communities. As New Urbanists, we know that demographic and consumer preferences have changed over the last decade, creating an increased demand for walkable urban real estate in communities. Unfortunately these kinds of developments have been stifled by outdated federal policies and practices.







Specifically FHA, Fannie Mae, Freddie Mac, and HUD's 221d4 and 220 programs all cap the commercial component at a small percentage of the gross floor area/net rentable space or gross income derived of a given project. Combined with the tendency of private lenders to follow or apply even more restrictive policies than the federal underwriting rules, almost all of America's pre-World War II Main Streets, as well as newer forms such as live/work units, are excluded from the secondary mortgage markets and HUD's capital program for rental housing.

The good news: CNU scored a major victory in late 2012. A meeting with the FHA turned into a policy change that increased the limit on the commercial/retail component of mixed-use buildings from 25% to 35%. This significant

change is working its way through the federal government; in a meeting in late 2013, HUD officials promised that CNU's recommendations would be incorporated in HUD's new Multifamily Accelerated Processing (MAP) Guide by the end of September 2014. making them virtually invisible within large loan portfolios.

Illuminating this "invisible asset class" is a new piece of the Live/ Work/Walk initiative, spurred by a meeting at CNU 21 between initiative leaders and banker Kurt Roeloffs. In December of



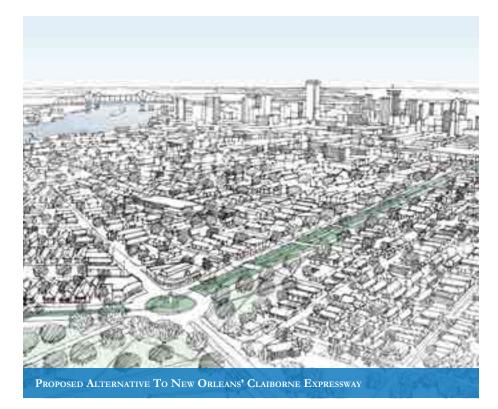
But the federal roadblocks are only one side of the coin: financial institutions have their own biases against walkable urban development. American banking practices at the national level categorize real estate loans for this sort of development as "risky,"

2013, members of the team had a chance to present many of their ideas in Mesa, Arizona to Mayor Scott Smith and a group of local developers. The project team continues to meet and discuss the best approach to moving this investment tool forward through the financial system.

CONGRESS FOR THE NEW URBANISM LIVE/WORK/WALK CNU 2013 ANNUAL REPORT

HIGHWAYS TO BOULEVARDS

CNU has long recognized transportation as a key determinant of quality urban form, social equity and community life. Through the Highways to Boulevards initiative, CNU has argued for more than a decade that successful highway teardowns reconnect neighborhoods, improve access to key resources such as waterfronts, and put underperforming land to use. The initiative aims to increase awareness of the benefits of urban freeway removal and provide practitioners, policy makers, and local residents with tools and advice to create more sustainable transportation networks.



Our persistence has paid off. CNU has become the central resource for solid, useful information on freeway removal and boulevard conversion. Our work has been featured nationally in Streetsblog, Next American City, FastCompany, GridChicago, and Wired. Reports from the Mayor's Innovation Project and the Institute for Transportation and Development Policy have also featured CNU's work.

With generous support from the Ford Foundation, CNU has released four biennial Freeways Without Futures reports (2008-2014), which list the top opportunities in North America for replacing aging urban highways with boulevards or other contextsensitive solutions. We have published reports ("Restoring Claiborne Avenue"), released white papers ("Rethinking Highways in American Cities"), produced videos, and given lectures across the country.

The narrative is finally taking hold. "With outstanding examples in San Francisco, Milwaukee and Seoul, Korea (among others), CNU is ushering in a second wave of successful freeway removals. Many officials, citizens, institutions, and

communities are leveraging CNU's expansive work in the freeway removal arena to challenge their city, state, and transportation leadership.

Following the success of the Embarcadero and Central Freeway conversions, San Francisco is considering the removal of an expressway spur, I-280. In New York State, home of notorious highway builder Robert Moses, his namesake parkway in Niagara Falls is slated for removal. Perhaps the most telling example of the initiative's reach is

GARDINER EXPRESSWAY

Detroit, where the possibility of removing I-375 through the city's downtown is being tentatively discussed. Equally important, CNU has strengthened and expanded its relationships in other cities embroiled in removal campaigns. These cities—New

Orleans, Syracuse, Buffalo, St. Louis, Chicago, New York have leveraged CNU a resource, tapping leadership, network, and membership to bolster their removal campaigns.

We understand this movement must expand in scope. Right now, mega-freeway projects are being constructed in China, Russia, Brazil, and elsewhere. Urban freeways should come down, not go up. In the coming months and years, CNU's Highways to Boulevards initiative will broaden its focus. The world needs cities; those cities do not need freeways.

Top 10 Freeways Without Futures 2014

New Orleans, LA
Claiborne Expressway

Buffalo, NY
The Skyway and Route 5

Syracuse, NY Interstate 81

Toronto, Ontario
Gardiner Expressway

Rochester, NY
Inner Loop

St. Louis, MO Interstate 70

San Francisco, CA Interstate 280

Detroit, MI Interstate 375

Long Beach, CA
Terminal Island Freeway

CNU 2013 Annual Report

Hartford, CT Aetna Viaduct

CONGRESS FOR THE NEW URBANISM

HIGHWAYS TO BOULEVARDS

HIGHWAYS TO BOULEVARDS

TRANSPORTATION REFORM

CNU's Project for Transportation Reform is a decade-long effort to transform the way streets are designed and built. For too long, transportation engineers judged the efficiency of streets by one measure only: car speed. This siloed approach damaged urbanism at every scale, and it has taken years to make a dent in this strongly-held belief.

That is why, a decade ago, CNU set out to write Designing Walkable Urban Thoroughfares: A Context Sensitive Approach, a manual for street design developed in partnership with the Institute of Transportation Engineers (ITE). The guide is the result of countless hours of collaboration, and the end result is a replicable blueprint for making real change.

Last year, all the effort paid off when the Federal Highways Administration (FHA) released a memorandum officially endorsing the guide. The FHA memo instructed division administrators and directors nationwide to use the manual alongside the American Association of State Highway and Transportation Officials (AASHTO)'s "Green Book"—





the Bible of transportation

planning. "While AASHTO

quidelines do accommodate a broad array of street designs,

designers with information

about the way in which local

streets are very different," said Jeff Tumlin of Nelson/Nygaard

in Streetsblog. "Engineers need

more thorough guidance on the

ways in which urban materials are distinct from rural highways

and ways in which to design

those arterials to prioritize a wide variety of objectives."

Designing Walkable Urban

Thoroughfares fills that gap.

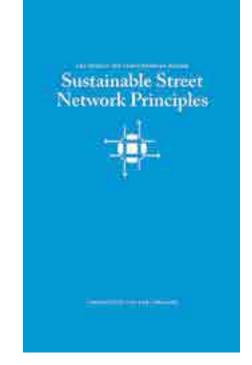
where they are weak is providing

As influential as it is, Designing Walkable Urban Thoroughfares is not for the layperson. For that reason, and as a means to remain inclusive, CNU developed a more accessible, user-friendly version to introduce a broader audience to the book's concepts. Called Sustainable Street Network Principles, the "blue book" is a useful tool for public officials,

CNU conducts trainings, including two to-date for the Illinois Department of Transportation

(IDOT) on using the manual and the blue book in a local context, so far reaching hundreds of engineers, advocates, and planners. CNU and ITE also surveyed manual users to develop better trainings, and kept CNU's attention on the initiative through advanced trainings at CNU 20 and 21.

activists and others who are just beginning to have that "aha moment."



CONGRESS FOR THE NEW URBANISM TRANSPORTATION REFORM CNU 2013 Annual Report TRANSPORTATION REFORM

ACCREDITATION UPDATE

In 2009, CNU established a professional accreditation program in collaboration with the University of Miami to recognize the talent within the New Urbanist movement for creating walkable, sustainable places.

The CNU Accreditation program has become the premier standard of professional excellence in the design of the built environment, and over 500 people now list CNU-A after their name.

What might come as a surprise to many is that 45% of all CNU-A Members live and work in the State of Texas, with 65% living in El Paso (Florida represents the next largest concentration



of CNU-A members, with 11%). As reported by Tod Newcombe in Governing Magazine, credit goes to CNU board member Mathew McElroy, El Paso's Development Director. "El Paso officials want(ed) to reinvent the city by following the tenets of new urbanism." wrote Newcombe. "...(b)ut there was one big problem in making that change: The local development community and the architects were still designing the old-fashioned way." McElroy encouraged the city to require architects bringing proposals to the city to be CNU-A trained. He made it a staff requirement as well. Newcombe says the impact on El Paso has been dramatic.

The promise of El Paso is drumming up interest across the country. To achieve success, McElroy and his team developed a classroom training that covers New Urbanist principles in

depth, preparing students for the online exam. To date, El Paso has an 80% pass rate for the CNU-A exam, which can be attributed largely to these detailed course preparations.



With the help of McElroy and the City of El Paso, CNU is bringing the El Paso training model to more cities, including Austin, TX and Oklahoma City, OK. Additionally, CNU is exploring opportunities to expand online training tools and further broaden our reach.

Meanwhile, the University of Miami's online training program is bringing new members into the fold with trainings three times a year, guaranteeing that those new members are effective representatives of New Urbanism's ideas and concepts.

Now in its third iteration. the CNU-A exam continues to grow and expand. Since launching in 2009, lessons on the CNU Sustainable Street Network Principles book were incorporated. And in 2014, an updated course and exam will include curriculum and test questions promoting the health benefits of compact, connected communities created by the US Center for Disease Control and CNU's Health Districts Initiative.

CONGRESS FOR THE NEW URBANISM ACCREDITATION UPDATE CNU 2013 ANNUAL REPORT

OPERATIONS



Congress for the New Urbanism Operations CNU 2013 Annual Report

MEMBERSHIP

INDIVIDUAL

CNU members are the heart of the organization.

They represent 6 continents and 50 US states (including Washington, D.C.). Members come from a range of professional backgrounds and contribute to CNU in a variety of ways—including, but not limited to donated time, ideas, dollars, and membership dues.

CNU member dues contribute an average of \$337,000 in unrestricted funds to CNU every year. Sixty-seven cents on every dollar given to CNU goes directly towards furthering the organization's mission. Following a restructuring of membership levels in 2011, CNU membership rebounded from a low point in 2008.



RESHMA HOLLA, ADVOCATE MEMBER Project Manager, Telesis Corp "My development firm focuses on the sustainable and equitable redevelopment

of urban communities. The principles of New Urbanism are embedded within our mission. I'm proud to be a member of this proactive, innovative organization."



LeRoy Taylor, Student Member
Master of Public Administration student
DePaul University

"I'm a member because CNU provides an essential platform for forward thinking and is a catalyst for turning shared interests into action."

2,662

Total Individual Members as of Dec. 31, 2013



Individual Membership breakdown by type

24%	15%
PLANNERS	ARCHITECTS

While planners and architects continue to comprise the largest percentage of CNU membership [39%], we continue to diversify.



UTE MAYA-GIAMBATTISTA, CITYBUILDER MEMBER
Head of Urban Design

SGL Planning Associates

"By welcoming people of a wide range of professional backgrounds and interests, CNU provides the stage for enriching, inspiring and sometimes controversial conversations that go beyond the industry's professions and interests."



MIKE LYDON, URBANIST MEMBER

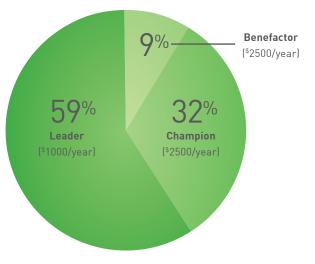
Principal, The Street Plans Collaborative

"I attend each Congress and remain a member because it's where I find new collaborators, new ideas, and new friends."

GROUP

Following a revision of Membership levels and benefits in October 2011, CNU Group Membership has seen a staggering 467% increase and an 80% renewal rate. With 3 different levels, CNU Group Membership offers a range of benefits, including CNU membership status for individuals, up to 2 Congress registrations each year, and exposure through CNU's digital and print materials.





2012-2013 CORPORATE MEMBERS

BENEFACTOR

The Coca-Cola Company
Broad Homes Industrial Co.
Nelson/Nygaard Consulting
Canin Associates

CHAMPION

The JBG Companies
Capital Markets Partnership
Robert Charles Lesser & Co.
Laura Heery Prozes
Historical Concepts
PlaceMakers, LLC
Mandel Group, Inc
Dover, Kohl & Partners
Duany, Plater-Zyberk & Co
Urban Design Associates

Jamestown Development & Construction Parsons Brinkerhoff City of San Marcos

LEADER

US Green Building Council
Gragg & Associates
Space Between Design Studio, LLC
PlusUrbia LLC
Lewis, Longman & Walker PA
Van Meter Williams Pollack LLP
Alphaville Urbanismo
Tunnell-Spangler-Walsh & Associates
Gateway Planning Group
Treasure Coast Regional Planning Council
Mithun | Solomon
Vemac

Leyland Alliance Texas Tech University Fieldstead & Co CEA Group Sam Schwartz Engineering Michigan State Housing Development Authority Myssior A+U+G Lee Rayburn John Malik and Associates Farr Associates **Hunt Companies** Steiner + Associates GID Urban Development Group Opticos Design, Inc. City of Mississauga

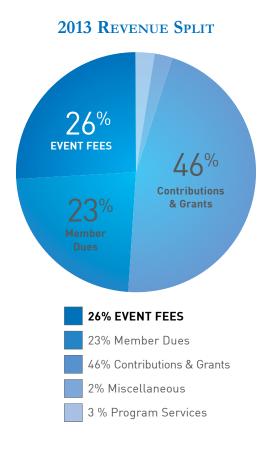
Congress for the New Urbanism Membership CNU 2013 Annual Report

FINANCIAL HIGHLIGHTS

Led by President John Norquist, CNU undertook efforts to diversify the organization's income streams following the economic downturn of 2008. CNU's fiscal health traditionally relied on income coming from the annual Congress, and the variability of the event's success—depending on location, local participation, etc.—created a financial risk for the organization.

Today, revenue from the Congress contributes 13% less to overall income than it did in 2008. Grants now make up 2.5 times more of the pie, and CNU-Accreditation (created in 2009) accounts for 1% of CNU's total annual revenue. Building financial stability and security through diversified revenue remains a top financial priority for CNU in the coming year.





2013 FINANCIALS*



REVENUE: \$1,383,908

CNU grew revenue 6.25% from 2012 to 2013.

Expense: \$1,268,697

CNU reduced expenses 2% from 2012 to 2013.

NET: \$115,211

2013 revenue is carried over to fund 2014 programs.

*2013 data is preliminary and unaudited.

CNU BY THE NUMBERS

Percentage increase in individual donations from 2008 to 2013

Percentage increase in individual donations from 2012 to 2013

Percentage increase in event sponsorship from 2012 to 2013

Percentage increase in grant revenue from 2008 to 2013

Percentage increase in grant funding from 2008 to 2013

Percentage increase in program services from 2008 to 2013 (includes CNU Charter Awards and CNU-Accreditation)

2012-13 CONTRIBUTIONS & GRANTS

CNU experienced the largest increase in contributions and grants since setting the revenue diversification goal in late 2008.

CNU's contributions and grants increased 64% from 2008 to 2013. Without these contributions. CNU would not have launched CNU-Accreditation: published the Sustainable Street Network Principles book; hosted Congresses in Denver, Atlanta, Madison, West Palm Beach, or Salt Lake City; or led many other activities and programs. Thank you to everyone listed on these pages for your generous donations and your support of CNU.

GRANTORS

Taproot Foundation

Target Foundation

The Chicago Community Trust

The Driehaus Foundation

The Environmental Protection Agency

The Ford Foundation

The Kresge Foundation

The Oram Foundation Fund for the Environment & Urban Life

BoardSource

DONORS & SPONSORS

\$1 - \$100

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Michael Lander Dan Leftwich Bill Lennertz David Lewis Joe Lobko Gianni Longo Tom Low Stephen Luoni Mike Lydon Michael Lykoudis Dean Marchetto Tatiana Marschenko Norm Marshall John Massengale **Bob Matson** Phillip McKenna Dylan McKnight Jeannette Mihalek Joseph Molinaro Tamara Morgenstern Pamela Mount Stephen Mouzon Leon Myssior Anton Nelessen Sofia Nelson Sam Newberg Robert Orr Paradigm & Company, LLC

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John Van Patten

\$101 - \$1000 1000 Friends of Florida Beth Akeson Alta Planning + Design Monte Anderson Aguarium of the Pacific Sinclair Black Arlo Braun William Buscaglia Chester Chellman Catherine de LaDoucette DeSpirt Mosaic & Marble Co., Inc. Christopher Donahue Downtown Long Beach Associates Ellen Dunham-Jones Doug Farr Ronald Fleming Lynn Gates Anthea Gianniotes George Grasser Lee Hardy William Hartman Jay Hoekstra Jennifer Hurley Michael Imber Law Offices of Roger G. Saberson PA

Sarah Lewis

Lewis Stroud & Deutsch. PL

CONTRIBUTIONS & GRANTS (cont.)

\$101 - \$1000 John Malick John Maximuk Matthew McElroy Joseph Minicozzi Nelson/Nygaard Arthur Nusbaum Grea Parker Stefanos Polyzoides **Quality Counts** George Ranney Jonathan Rose Ryan Snyder Associates Sam Schwartz Engineering Sargent Town Planning Sasaki Associates Inc. Schemata Workshop Joel Schwartz Sam Sherman, Jr. Daniel Slone The Chaddick Institute for Metropolitan Development Lucy Thompson Charles Trainer Ken Voigt Wasatch Front Regional Council

Waste Management, Inc.

Carol Wyant

Paul Zykofsky

Davis Family Foundation Sun-Solomon Fund Torti Gallas and Partners

Cotleur & Hearing

Crabtree Group

Jack Davis

Robert Davis

\$1001 - \$10,000 Abacoa Partnership for Community AirSage Akerman and Senterfitt Architectural Nexus Arves Associates Berger Singerman Bikes Belong Bon Secours Virginia Health System Bureau Veritas North America **Butler Enterprises** Cardno ENTRIX Carlton Fields Chamber of Commerce of the Palm Beaches Robert Chapman City of West Palm Beach CMS Engineering, LLC Cornish Associates Cornish Associates and Mashpee Commons

DPZ Architects and Town Planners **Envision Utah** Farr Associates Farrar, Straus and Giroux Fehr & Peers Flagler Florida APA Florida Atlantic University Florida Power & Light Company Florida Regional Councils Association Fuss & O'Neill Garbett Homes Gentile, Holloway, O'Mahoney Gorman & Company Green Lane Project Gunster Yoakley Hall Planning & Engineering, Inc. Haseko Laura Heery Prozes Holland & Hart Peter Hoyt Brown IBI Group Jarrett Walker & Associates Doug Kelbaugh Kimley-Horn and Associates, Inc. Mike Krusee Laura Heery with Brookwood Group

Live Work Learn Play

Mandel Group, Inc. Mashpee Commons Steve Maun Marcy McInelly MTP Group, Inc. — Traffic Engineers & Transportation Planners Dan Mudd Robert Munson Murray City, Utah National Association of Realtors® Palm Beach Kennel Club Park City, Utah Parsons Brinckerhoff Andres Duany and Elizabeth Plater-Zyberk Ram Realty Services RBF Consulting Renaissance Planning Group

Robert A.M. Stern Architects LLP Rybovich Boat Company Salt Lake City Redevelopment Authority SmithGroup JJR South Jordan, Utah StreetScape Development LLC Studio One Eleven The Integral Group LLC Thomas Comitta Associates, Inc. Union Studio Architecture & Community Design University of Miami School of Architecture University of Miami School of Architecture New Urbanism Online University of Notre Dame School of Architecture

Urban Design Kilday Studios Urbsworks Vialta Group, a Gateway Planning and Balfour Beatty Company West Palm Beach Downtown Development Authority Windsor Laurie Volk and Todd Zimmerman Zions Bank

\$10,001+

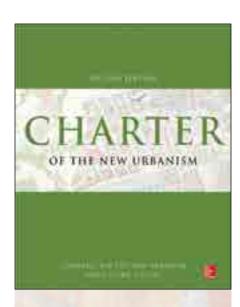
Canin Associates CNU Florida HDR. Inc. John Wiley & Sons, Inc. Rio Tinto/Kennecott Utah Copper Salt Lake City Corporation

SPECIAL THANKS

WE THANK ALL OF OUR MEMBERS WHO CONTRIBUTE THEIR TIME, ENTHUSIASM AND EFFORTS TO ADVANCE THE GOALS OF CNU.

CONGRESS FOR THE NEW URBANISM CONTRIBUTIONS & GRANTS CONTRIBUTIONS & GRANTS CNU 2013 ANNUAL REPORT

IT ALL COMES BACK TO THE CHARTER



Contact Tim Halbur, Communications Director, to obtain a copy of The Charter of the New Urbanism:

- Email thalbur@cnu.org
- Call (312) 551-7300
- Write Tim Halbur
 The Marquette Building
 140 S. Dearborn Street
 Suite 404
 Chicago, IL 60603

This past year saw another milestone: the return to print of the Charter of the New Urbanism in book form. But this isn't just a reprint—Editor Emily Talen brought together some of the Charter's original authors, longtime practitioners in the field, some new faces from the environmentalist movement, and some CNU NextGen members to reflect on every principle of the Charter in detail.

In total, 62 authors contributed to the book, propelling it forward into the post-housing bubble, climate change-aware era. Andrés Duany, Elizabeth Plater-Zyberk, Peter Calthorpe, John Norquist, Galina Tachieva, Douglas Kelbaugh, Ellen Dunham-Jones, G.B. Arrington, John Massengale, Michael Mehaffy, and James Howard Kunstler are just a few of the writers who donated their time and expertise to the project.

"In the first edition of this book, I wrote that I did not expect the Charter to be a stagnant document, that the ideas and strategies of New Urbanism would need to mature and evolve," writes Shelley R. Poticha, former president of CNU and now Director of Urban Solutions at the NRDC, in the book's foreword. "They have. Included here are new and better ways of building and rebuilding—a progression of ideas."

This updated Charter book reflects the core mission of CNU: to continue to develop the knowledge of better citymaking through urban design; to push a holistic approach to sustainability, transportation and land use; and to build on the solid foundation begun twenty years ago by a handful of forward-thinking founders.



Join CNU

The Congress for the New Urbanism is the leading organization promoting walkable, neighborhood-based development as **an antidote to formless sprawl**. CNU provides its members with the ideas and tools to deliver on the desire for **prosperous, healthy, culturally vibrant, and better-performing regions, towns and neighborhoods**. Now is the time to join the movement that puts the **theories behind sustainable thought into action**.

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